

## Appendix 8

### Risk management analysis

There might be risks, which may have negative effects on the transfer of innovation process. Therefore it is useful to utilize a risk management tool to control and minimize these negative effects. The risks of the TOI process can be analyzed and managed by using a risk analysis tool.

Process or decision-making phase during which assessment will take place	Recognized risks and opportunities	Procedures/risk management activities	Person in charge, timetable	Follow-up and reporting, timetable
Assessing complete activities				
Client orientation (students, companies)				
Management and leadership				
Results-driven orientation				
Life-long learning, innovation and development				
Human resources				
Working procedures				
Working life orientation and partnerships				
Social responsibility				